

November 1, 2021

The Honorable Greg Abbott  
Governor of Texas  
P.O. Box 12428  
Austin, Texas 78711

The Honorable Dan Patrick  
Lieutenant Governor of Texas  
P.O. Box 12068  
Austin, Texas 78711

The Honorable Dade Phelan  
Speaker of the Texas House  
P.O. Box 2910  
Austin, Texas 78768

RE: Selection of Three New Electric Reliability Council of Texas (ERCOT)  
Directors and Designation of Vice Chair

Dear Governor Abbott, Lieutenant Governor Patrick, and Speaker Phelan:

In our capacity as members of the ERCOT Board Selection Committee, we are pleased to announce the selection of three additional directors to the ERCOT Board:

- **William H. “Bill” Flores.** Mr. Flores is an entrepreneur, business leader, and public policy leader. He most recently served as the U.S. Representative for the 17th Congressional District of Texas from 2011 through 2021. Mr. Flores has also served in board governance and senior leadership positions for numerous public and private entities. His work has emphasized job creation and retention while generating significant value for investors, including public company shareholders, private-equity investors, public sector pensions, and retirement funds. Mr. Flores is a Texas licensed CPA who earned his undergraduate degree in accounting from Texas A&M University and his MBA from Houston Baptist University.
- **Elaine Mendoza.** Ms. Mendoza is founder, President & CEO of Conceptual MindWorks, Inc., a medical informatics company located in San Antonio. She has been involved in community initiatives revolving around the expansion of educational opportunities, health care, and economic growth both locally and nationally. Ms. Mendoza’s leadership has been affirmed by her appointments to city and state boards and commissions. She is the immediate past Chairman of, and currently serves on the Board of Regents of The Texas A&M University System. She has previously served on the Texas Higher Education Coordinating

Board. Ms. Mendoza received a Bachelor of Science degree in Aerospace Engineering from Texas A&M University.

- **Zin Smati.** Mr. Smati is a corporate director and former president and CEO with over 35 years of U.S. and international experience in the electricity and renewable energy industries. His experience includes over 10 years of service as President and CEO of GDF Suez NA, based in Houston, Texas. He is currently a member of the board of directors of SNC-Lavalin, a public global engineering and services group, and Boralex, a public energy company and major player in renewable energy. He also serves on the board of trustees of the Bauer College of Business at the University of Houston. Mr. Smati holds a Ph.D., a Master of Business Administration, a Master of Science degree, and a Bachelor of Engineering degree.

We designate Mr. Flores to serve as the Vice Chair of the ERCOT Board. The effective date for these new directors will be November 2, 2021 at 12:01 a.m.

Upon the effective date of the above selections, three director seats will remain vacant. As we work to fill those remaining positions, we will continue to keep you apprised of our selections.

Again, thank you for entrusting us with the important responsibility of fulfilling this part of Senate Bill 2.

Sincerely,



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Arch "Beaver" Aplin



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G. Brint Ryan



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Bill Jones

CC: The Honorable Peter Lake  
Chairman, Public Utility Commission of Texas

The Honorable Will McAdams  
Commissioner, Public Utility Commission of Texas

The Honorable Lori Cobos  
Commissioner, Public Utility Commission of Texas

The Honorable Jimmy Glotfelty  
Commissioner, Public Utility Commission of Texas

The Honorable Chris Ekoh  
Interim Public Counsel, Office of Public Utility Counsel

Mr. Brad Jones  
Interim Chief Executive Officer, ERCOT

Mr. Paul Foster  
Chair, ERCOT Board of Directors

Dr. Carlos Aguilar  
Member, ERCOT Board of Directors